# CHARTER TOWNSHIP OF PORTAGE

**REPORT ON FINANCIAL STATEMENTS** (with required supplementary and additional information)

YEAR ENDED DECEMBER 31, 2021

## **CHARTER TOWNSHIP OF PORTAGE**

# December 31, 2021

# **ELECTED OFFICIALS**

Supervisor	Bruce Petersen
Clerk	Amy Skewes
Treasurer	Elizabeth Smith
Trustee	Peggy Anderson
Trustee	John Ollila
Trustee	William Bingham
Trustee	William Fink

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# **COMMUNICATIONS SECTION**

Communication with Those Charged With Governance
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# DRAFT

## **INDEPENDENT AUDITOR'S REPORT**

Members of the Township Board Charter Township of Portage Houghton, Michigan

## Opinions

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Charter Township of Portage as of and for the year then ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the Township's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the government activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Charter Township of Portage as of December 31, 2021, and the respective changes in financial position and where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Basis for Opinions**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Charter Township of Portage and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Charter Township of Portage's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise doubt shortly thereafter.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Charter Township of Portage's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Charter Township of Portage's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

#### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### **Supplementary Information**

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Charter Township of Portage's basic financial statements. The combining fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining fund financial statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

#### **Other Information**

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

June 16, 2021

DRAFT

This section of the Charter Township of Portage's annual financial report presents management's discussion and analysis of the Township's financial activities during the fiscal year ended December 31, 2021. The analysis focuses on the Township's financial performance as a whole. It is intended to be read as part of the Township's financial statements, which immediately follow this section.

## **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the Township's basic financial statements. The Township's basic financial statements comprise three components: 1) Government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

*Government-Wide Financial Statements:* The government-wide financial statements are designed to provide readers with a broad overview of the Township's finances, in a manner similar to a private-sector business.

The statement of net position presents information on all of the Township's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Township is improving or deteriorating.

The statement of activities presents information showing how the Township's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., earned but unused compensated absences).

Both of the government-wide financial statements distinguish functions of the Township that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Township include general government, public safety, public works, and recreation. The business-type activities of the Township include water and sewer operations.

*Fund Financial Statements:* A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Township, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Township can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

*Governmental funds:* Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a Township's near-term financing requirements.

#### **Overview of the Financial Statements (Continued)**

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Township's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund which is considered a major fund. Data is combined into a single aggregated presentation for the other governmental funds(non-major governmental funds). Individual fund data for each of the non-major governmental funds is provided in the form of combining statements and schedules.

The Township adopts an annual appropriated budget for its general fund and special revenue funds. Budgetary comparison schedules have been provided for the general and special revenue funds to demonstrate legal compliance.

*Proprietary Funds:* The Township maintains one type of proprietary fund. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Township uses enterprise funds to account for its water and sewer operations. Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the sewer and water funds, both of which are considered to be major funds of the Township.

*Fiduciary funds*: Fiduciary funds are used to account for resources held for the benefit of parties outside the government. The Township is the trustee, or fiduciary, for assets that belong to others for the benefit of individuals and other agencies outside the government such as members of the public, and other governments. Fiduciary funds are not reflected in the government-wide financial statement because the resources of those funds are not available to support the Township's own programs. The Township maintains one type of fiduciary fund. Custodial funds are used to account for and report fiduciary activities that are not required to be reported as another fiduciary fund type.

*Notes to the Financial Statements:* The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

*Other Information*: In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. This is limited to this discussion and analysis, required pension schedules and the general fund budget and actual presentation. Supplemental information follows the required pension schedules and includes combining and individual fund statements and schedules.

#### Government-Wide Financial Analysis

Net position serves as an indicator of the Township's financial position and overall performance. As shown on page 14, total assets exceeded liabilities by \$5,962,970 for the Township's primary government.

Net investment in capital assets (land, building, and equipment) make up the largest portion of the Township's total net position. These capital assets are used to provide services to the general public and are not available for future spending. Even though net investment in capital assets is reported net of related debt, the resources needed to repay this debt must be provided from other sources, since the capital assets cannot be used to liquidate these liabilities.

## **Overview of the Financial Statements - (Continued)**

#### **Net Position**

	Governmen	tal Activities	Business-Type Activitie			
	2021	2020	2021	2020		
Assets						
Current and other assets	\$ 2,916,022	\$ 2,339,449	\$ 152,789	\$ 168,313		
Capital assets - net	1,163,189	1,204,397	3,298,243	3,327,817		
Total assets	4,079,211	3,543,846	3,451,032	3,496,130		
Liabilities						
Current liabilities	104,108	8,194	22,572	24,250		
Non-current liabilities	5,993	6,769	1,192,000	1,219,000		
Total liabilities	110,101	14,963	1,214,572	1,243,250		
Deferred inflow of resources	242,600	78,151				
Net position						
Net investment in capital assets	1,163,189	1,204,397	2,106,243	2,108,817		
Restricted	1,608,782	1,349,341	-	-		
Unrestricted	954,539	896,994	130,217	80,558		
Total net position	\$ 3,726,510	\$ 3,450,732	\$ 2,236,460	\$ 2,189,375		

#### **Governmental Activities**

As shown on the following table, governmental activities increased the Township's net position by \$275,778. In prior year, the net position of governmental activities increased by \$129,862 The current to prior year change in governmental activities is due to an increase in overall revenues of \$132,858 and a decrease in overall expenditures of \$13,058. The increases in overall revenue were mainly due to increases in taxes, state shared revenue, realized gains and other income. The decrease in expenditures was mainly due to decreases in general government, public safety, and recreation and culture.

#### **Business-type** Activities

As shown below on the following table, business-type activities increased the Township's net position by \$47,085. In prior year, the net position of business-type activities decreased by \$69,355 The current to prior year change in business-type activities is due to an increase in overall revenues of \$97,234 and a decrease in overall expenses of \$19,206. The increase in revenue is due to an increase in charges for services and refunds. The decrease in expenses is mainly due to a decrease in repairs and maintenance, depreciation, and purchased services.

<b>Changes in Net Position</b>									
		Governmental Activities			Business-Type Activitie				
		2021		2020		2021		2020	
Program Revenue:									
Charges for services	\$	99,721	\$	118,174	\$	579,498	\$	534,604	
Grants and contributions		63,597		-		-		-	
General Revenue:									
Taxes		290,367		279,642		-		-	
State shared revenue		334,087		297,765		-		-	
Realized gain (loss)		99,103		32,250		-		-	
Unrealized gain (loss)		(845)		(11,453)		-		-	
Operating transfers in/out		(43,206)		-		43,206		-	
Other income		55,731	_	49,319		17,459		8,325	
Total revenues		898,555	_	765,697	_	640,163	_	542,929	
Functions/program expenses									
General government		366,441		384,967		-		-	
Public Safety		83,632		122,986		-		-	
Public Works		148,754		98,408		593,078		612,284	
Recreation and culture		23,950		29,474		-		-	
Total expenses	_	622,777	_	635,835	_	593,078	_	612,284	
Change in net position		275,778		129,862		47,085		(69,355)	
Net position - Beginning	_	3,450,732	_	3,320,870	_	2,189,375	_	2,258,730	
Net position - Ending	\$	3,726,510	\$	3,450,732	\$	2,236,460	\$	2,189,375	

<u>Governmental Funds</u>: The focus of the Township's governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the Township's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

The following two charts highlight the Township's governmental activities by revenues and expenses.

	2021		% of total	2020		% of total
Revenues						
Charges for services	\$	99,721	11.1	\$	118,174	15.5
Operating grants		63,597	7.1		-	-
Taxes		290,367	32.3		279,642	36.5
State shared revenue		334,087	37.2		297,765	38.9
Realized gain (loss)		99,103	11.0		32,250	4.2
Operating transfers in/out		(43,206)	(4.8)		-	-
Unrealized gain (loss)		(845)	(0.1)		(11,453)	(1.5)
Other income		55,731	6.2		49,319	6.4
Total revenues	\$	898,555	100.0	\$	765,697	100.0
Expenditures						
General government	\$	366,441	58.9	\$	384,967	60.6
Public Safety		83,632	13.4		122,986	19.3
Public Works		148,754	23.9		98,408	15.5
Recreation and culture	_	23,950	3.8		29,474	4.6
Total expenditures	\$	622,777	100.0	\$	635,835	100.0

As of the end of the current fiscal year, the Township's governmental activities reported combined unrestricted fund balances of \$952,424, which is available for spending to meet current and future obligations of the Township.

The fund balance of the Township's General Fund increased by \$163,572 during the fiscal year.

GOVERNMENTAL FUNDS	2021		2020			Change	
GENERAL FUND					_		
Revenues/Transfers	\$	663,435	\$	570,934	\$	92,501	
Expenditures/Transfers	\$	499,863	\$	467,682	\$	32,181	
Fund Balance	\$	1,078,905	\$	915,333	\$	163,572	
FIRE FUND							
Revenues/Transfers	\$	120,431	\$	113,854	\$	6,577	
Expenditures/Transfers	\$	58,565	\$	145,711	\$	(87,146)	
Fund Balance	\$	199,633	\$	137,767	\$	61,866	
ROAD FUND							
Revenues/Transfers	\$	-	\$	-	\$	-	
Expenditures/Transfers	\$	-	\$	-	\$	-	
Fund Balance	\$	-	\$	-	\$	-	
CEMETERY PERPETUAL CARE FUND							
Revenues/Transfers	\$	134,541	\$	72,595	\$	61,946	
Expenditures/Transfers	\$	31,320	\$	50,453	\$	(19,133)	
Fund Balance	\$	1,300,929	\$	1,197,708	\$	103,221	
CEMETERY OPERATIONS FUND							
Revenues/Transfers	\$	65,916	\$	74,932	\$	(9,016)	
Expenditures/Transfers	\$	78,535	\$	73,688	\$	4,847	
Fund Balance	\$	(10,530)	\$	2,089	\$	(12,619)	
LIQUOR FUND							
Revenues/Transfers	\$	2,234	\$	2,137	\$	97	
Expenditures/Transfers	\$	2,064	\$	2,018	\$	46	
Fund Balance	\$	377	\$	207	\$	170	

<u>General Fund</u> - The increase in revenue is mainly due to an increase in state shared revenue and the American Rescue Plan Act (ARPA) grant revenue. The increase in expenditures is mainly due to an increase in general government and transfers to other funds.

<u>Fire Fund</u> - There was no significant changed in revenue. The decrease in expenditures is mainly due to a decrease in supplies, utilities, and capital outlay.

<u>Road Fund</u> - The Road Fund was established in the current year. There were no revenues or expenditures.

<u>Cemetery Perpetual Care Fund</u> - The changes in revenues and expenses are related to changes in investment activity with Edward Jones.

<u>Cemetery Operations Fund</u> - The decrease in revenue is mainly due to a decrease in charges for services and transfers from other funds. There was no significant change in expenditures from prior year.

<u>Liquor Fund</u> - There were no significant changes in revenues or expenditures.

The following two charts highlight the Township's business-type activities by revenues and expenses and net position.

ENTERPRISE FUNDS		2021		2020	Change
PORTAGE SEWER	_				 
Revenues/Transfers	\$	292,942	\$	237,904	\$ 55,038
Expenditures/Transfers	\$	228,489	\$	258,470	\$ (29,981)
Net Position	\$	716,202	\$	651,749	\$ 64,453
DAKOTA SEWER					
Revenues/Transfers	\$	37,351	\$	37,100	\$ 251
Expenditures/Transfers	\$	59,767	\$	62,676	\$ (2,909)
Net Position	\$	531,882	\$	554,298	\$ (22,416)
PORTAGE WATER					
Revenues/Transfers	\$	236,553	\$	198,328	\$ 38,225
Expenditures/Transfers	\$	215,765	\$	205,091	\$ 10,674
Net Position	\$	490,287	\$	469,499	\$ 20,788
DAKOTA HEIGHTS WATER					
Revenues/Transfers	\$	26,270	\$	26,159	\$ 111
Expenditures/Transfers	\$	35,636	\$	35,269	\$ 367
Net Position	\$	265,757	\$	275,123	\$ (9,366)
WOODLAND ROAD WATER					
Revenues/Transfers	\$	47,047	\$	43,438	\$ 3,609
Expenditures/Transfers	\$	53,421	\$	50,778	\$ 2,643
Net Position	\$	232,332	\$	238,706	\$ (6,374)

<u>Portage Sewer Fund</u> - The increase in revenues is due to an increase in charges for services and transfers in. Expenses decreased due to a decrease in purchased services and depreciation.

Dakota Sewer Fund - There was no significant change in revenues or expenses.

<u>Portage Water Fund</u> - The increase in revenues is due to an increase in charges for services, transfers in, and other income. Expenses increased due to an increase in salaries, supplies, and purchased services.

Dakota Water Heights Fund - There was no significant change in revenues or expenses.

Woodland Road Water Fund - There was no significant change in revenues or expenses.

#### **Financial Analysis**

<u>Governmental Funds</u> - The focus of the Township's governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the Township's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

The General Fund is the main operating fund of the Township. At the end of the current fiscal year fund balance of the General Fund was \$1,078,905. As a measure of the General Fund's liquidity, it may be useful to compare unassigned fund balance to total fund expenditures. Unassigned fund balance represents 218% of the total General Fund expenditures.

<u>Proprietary Funds</u> - The Township's proprietary funds provides the same type of information found in the government-wide financial statements, but in more detail. Net position at the end of the year amounted to \$2,236,460.

#### **Budgetary Highlights**

During the year ended December 31, 2021, there were two budget amendments.

#### **Capital Assets and Debt Administration**

The Township's investment in capital assets net of accumulated depreciation for the governmental and business-type activities as of December 31, 2021, amounts to \$4,461,432. The investment in capital assets includes land, buildings, system improvements, machinery, and equipment.

Additional information on the Township's capital assets can be found on page 34 of this report.

#### Long-term Debt

At the end of the current fiscal year, the Township had total debt in bonds and loans in the amount of \$1,192,000. This total amount is backed by the full faith and credit of the Township. The Township's overall debt decreased by \$27,000 during the fiscal year.

Additional information on the Township's long-term debt can be found starting on page 38 of this report.

#### **Request for Information**

This financial report is designed to provide our citizens, taxpayers, customers, investors and creditors with a general overview of the Township's finances. If you have questions about this report or need additional information, contact the Township Supervisor at the Portage Township, 47420 Green Acres Road, Houghton, Michigan 49931 or call (906) 482-4310 and e-mail address supervisor@charterportagetwp.org.

# CHARTER TOWNSHIP OF PORTAGE STATEMENT OF NET POSITION December 31, 2021

	Primary Government						
	Governmental Activities		Bı	siness-Type			
				Activities	_	Total	
Assets							
Cash and cash equivalents	\$	849,804	\$	256,394	\$	1,106,198	
Accounts receivable		-		11,960		11,960	
Inventory		-		87,552		87,552	
Internal balances		398,253		(398,253)		-	
Due from fiduciary fund		263,797		1,273		265,070	
Due from other governmental units		-		-		-	
Prepaids		9,707		19,263		28,970	
Restricted cash		166,172		174,600		340,772	
Restricted investment		1,228,289		-		1,228,289	
Capital assets - net		1,163,189		3,298,243		4,461,432	
Total assets		4,079,211		3,451,032		7,530,243	
Liabilities							
Accounts payable		2,343		21,202		23,545	
Accrued expenses		1,922		1,370		3,292	
Unearned revenue		99,843		-		99,843	
Bonds, due within one year				28,000		28,000	
Bonds, due in more than one year		-		1,164,000		1,164,000	
Accrued vacation and sick payable		5,993				5,993	
Total liabilities		110,101		1,214,572	—	1,324,673	
					_		
Deferred inflow of resources							
Property taxes levied for the following year		242,600		-		242,600	
Net position							
Net investment in capital assets		1,163,189		2,106,243		3,269,432	
Restricted		, ,		, ,		, ,	
Fire Protection Fund		199,633		-		199,633	
Liquor Law Fund		377		-		377	
Cemetery Perpetual Care		1,300,929		-		1,300,929	
General Fund		107,843		-		107,843	
Unrestricted		954,539		130,217		1,084,756	
Total net position	\$	3,726,510	\$	2,236,460	\$	5,962,970	
			_		_		

# CHARTER TOWNSHIP OF PORTAGE STATEMENT OF ACTIVITIES Year Ended December 31, 2021

										ense) Revenu		
		]	Progra	am Revenu	es		_	Cha	ang	ges in Net Pos	itioı	1
			Grants and Contributions				_	Pr	im	ary Governme	ent	
		Charges for								Business-		
Functions/Programs	Expenses	Services	0	perating		Capital	G	overnmental	_	Туре		Total
Government Activities												
General government	\$ 366,441	\$ 99,721	\$	63,597	\$	-	\$	(203,123)	\$	-	\$	(203,123)
Public safety	83,632	-		-		-		(83,632)		-		(83,632)
Public works	148,754	-		-		-		(148,754)		-		(148,754)
Recreation	23,950			-		-	_	(23,950)	_	-		(23,950)
Total governmental activities	622,777	99,721		63,597		-		(459,459)	_			(459,459)
Business-type activities:												
Water	304,822	275,825		-		-		-		(28,997)		(28,997)
Sewer	288,256	303,673		-		-			_	15,417		15,417
Total business-type activities	593,078	579,498		-		-		-	_	(13,580)		(13,580)
Total primary government	\$ 1,215,855	\$ 679,219	\$	63,597	\$	-	_	(459,459)	_	(13,580)	_	(473,039)
	General revenu	les:										
	Taxes, levied	for general ope	ration	S				290,367		-		290,367
	State shared 1	revenue						334,087		-		334,087
	Interest incom	ne and investme	nt ear	nings				9,885		890		10,775
	Realized gain			•				99,103		-		99,103
	Unrealized ga							(845)		-		(845)
	Operating tra	nsfers in/out						(43,206)		43,206		-
	Other income	e						45,846		16,569		62,415
	Total general	revenues, trans	fers, a	nd special	items			735,237	_	60,665		795,902
	Change in net p	position		•				275,778	_	47,085		322,863
	Net position - I	Beginning of yea	ar					3,450,732		2,189,375		5,640,107
	Net position - I						\$	3,726,510	\$	2,236,460	\$	5,962,970
							_		_			

## <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>GOVERNMENTAL FUNDS</u> <u>BALANCE SHEET</u> December 31, 2021

	 Major Governmental Fur					unds							
			Fire						Permanent				Total
	 General Fund	P	rotection Fund	R	oad Fund		Cemetery berating Fund		Cemetery erpetual Care	1	Non-Major Fund	Go	overnmental Funds
Assets													
Cash and cash equivalents	\$ 632,653	\$	208,541	\$	6,279	\$	1,954	\$	-	\$	377	\$	849,804
Due from other funds	403,553		-		-		-		14,311		-		417,864
Due from fiduciary fund	103,713		68,604		91,480		-		-		-		263,797
Prepaids	6,108		1,599		-		2,000		-		-		9,707
Restricted cash	107,843		-		-		-		58,329		-		166,172
Restricted investment	 _				_		-		1,228,289	_	_	_	1,228,289
Total assets	\$ 1,253,870	\$	278,744	\$	97,759	\$	3,954	\$	1,300,929	\$	377	\$	2,935,633
Liabilities													
Accounts payable	\$ 1,845	\$	498	\$	-	\$	-	\$	-	\$	-	\$	2,343
Accrued expenses	1,749		-		-		173		-		-		1,922
Unearned revenue	99,843		-		-		-		-		-		99,843
Due to other funds	 -		5,300		-		14,311		-		-		19,611
Total liabilities	 103,437	_	5,798		-		14,484		-		-	_	123,719
Deferred Inflows of Resources													
Property taxes levied for the following year	 71,528		73,313		97,759		-		-				242,600
Fund balances													
Nonspendable:													
Prepaids	6,108		1,599		-		2,000		-		-		9,707
Restricted	107,843		198,034		-		-		1,300,929		377		1,607,183
Unrestricted	 964,954		-		-		(12,530)				-	_	952,424
Total fund balances	 1,078,905		199,633				(10,530)		1,300,929		377		2,569,314
Total liabilities and fund balances	\$ 1,253,870	\$	278,744	\$	97,759	\$	3,954	\$	1,300,929	\$	377	\$	2,935,633

## <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>GOVERNMENTAL FUNDS</u> <u>RECONCILIATION OF THE BALANCE SHEET</u> <u>TO THE STATEMENT OF NET POSITION</u> December 31, 2021

Fund Balance Reported in Governmental Funds	\$	2,569,314
Amounts reported for governmental activities in the statement of net position are different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.		1,163,189
Long-term liabilities of accrued vacation payable are not due and payable in the current period and therefore are not reported in the funds.	_	(5,993)
Net position of governmental activities	\$	3,726,510

## <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>GOVERNMENTAL FUNDS</u> <u>STATEMENT OF REVENUES, EXPENDITURES, AND</u> <u>CHANGES IN FUND BALANCES</u> Year Ended December 31, 2021

	_					Major Funds							
				Fire					Ι	Permanent			Total
		General	P	rotection			Ce	emetery		Cemetery	Non-Major	(	Governmental
		Fund		Fund	_	Road Fund	Oper	ating Fund	Pe	rpetual Care	Fund		Fund
Revenues													
Taxes	\$	150,306	\$	111,139	\$	-	\$	-	\$	-	\$	- 9	5 261,445
Commercial Forest		28,922		-		-		-		-		-	28,922
State Revenue		331,853		-		-		-		-	2,234	ŀ	334,087
Federal grant		63,597		-		-		-		-		-	63,597
Charges for services		75,081		-		-		24,640		-		-	99,721
Interest income		430		17		-		-		9,438		-	9,885
Other income		13,246		-	_	-		6,600		26,000			45,846
Total revenues		663,435		111,156		_		31,240		35,438	2,234		843,503
Expenditures													
General government		345,039		-		-		-		-		-	345,039
Public Safety		6,677		58,565		-		-		-	2,064	Ļ	67,306
Public Works		68,514		-		-		78,535		-		-	147,049
Recreation and culture		22,951		-		-		-		-		-	22,951
Total expenditures	_	443,181	_	58,565	_	-		78,535	_	-	2,064		582,345
Excess (deficiency) of revenues over													
expenditures		220,254		52,591		-		(47,295)		35,438	170	)	261,158
Other financing sources (uses)													
Realized gain (loss)		-		-		-		-		99,103		-	99,103
Unrealized gain (loss)		-		-		-		-		(845)		-	(845)
Operating transfers in/out		(56,682)		9,275		-		34,676		(30,475)			(43,206)
Total other financing sources (uses)	_	(56,682)		9,275	_	-		34,676		67,783			55,052
Net change in fund balances		163,572		61,866		-		(12,619)		103,221	170	)	316,210
Fund balances - Beginning of year		915,333		137,767	_			2,089	_	1,197,708	207	<u> </u>	2,253,104
Fund balances - End of year	\$	1,078,905	\$	199,633	\$	-	\$	(10,530)	\$	1,300,929	\$ 377	<u> </u>	\$ 2,569,314

#### <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>GOVERNMENTAL FUNDS</u> <u>RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND</u> <u>CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES</u> Year Ended December 31, 2021

Net Change in Fund Balances - Total Governmental Funds	\$ 316,210
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds do not record depreciation and report capital outlays as expenditures; in the statement of activities, these costs are capitalized and allocated over their estimated useful lives as depreciation.	(41,208)
Accrued vacation pay recorded in the statement of activities is not recorded as expenditures in the governmental funds until they are incurred.	 776
Change in net position of governmental activities	\$ 275,778

## <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>PROPRIETARY FUNDS</u> <u>COMBINING STATEMENT OF NET POSITION</u> December 31, 2021

	Business-Type Activities Enterprise Funds							
		Sewer		Water				
		System	_	System	_	Total		
Assets								
Cash and cash equivalents	\$	14,175	\$	242,219	\$	256,394		
Accounts receivable		8,222		3,738		11,960		
Inventory		18,606		68,946		87,552		
Due from fiduciary fund		1,054		219		1,273		
Prepaids		6,632		12,631		19,263		
Restricted cash		71,710		102,890		174,600		
Capital assets - net		1,993,658	_	1,304,585		3,298,243		
Total assets		2,114,057		1,735,228	_	3,849,285		
Liabilities								
Accounts payable		13,727		7,475		21,202		
Due to other funds		358,758		39,495		398,253		
Accrued expenses		488		882		1,370		
Bonds, due within one year		11,000		17,000		28,000		
Bonds, due in more than one year		482,000		682,000		1,164,000		
Total liabilities	_	865,973	_	746,852	_	1,612,825		
Net Position								
Restricted		71,710		102,890		174,600		
Unrestricted		1,176,374		885,486		2,061,860		
Total net position	\$	1,248,084	\$	988,376	\$	2,236,460		

## <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>PROPRIETARY FUNDS</u> <u>COMBINING STATEMENT OF REVENUES, EXPENSES,</u> <u>AND CHANGES IN NET POSITION</u> Year Ended December 31, 2021

	Business-Type Activities Enterprise Funds							
	Sewer	Water						
	System	System	Total					
Operating revenues								
Charges for services	\$ 298,129	\$ 272,177	\$ 570,306					
Parts, meters, hook-up fees	5,544	3,648	9,192					
Other income	2,556	14,013	16,569					
Total operating revenues	306,229	289,838	596,067					
Operating expenses								
Salaries	27,016	45,210	72,226					
Payroll taxes	2,068	3,457	5,525					
Employee benefits	14,636	18,657	33,293					
Supplies	3,340	19,261	22,601					
Utilities	10,666	2,736	13,402					
Insurance	1,527	2,471	3,998					
Repairs and maintenance	-	304	304					
Professional services	7,434	7,744	15,178					
Printing and publishing	631	981	1,612					
Dues and membership	-	505	505					
Depreciation	62,651	73,591	136,242					
Purchase services	146,046	97,805	243,851					
Miscellaneous	-	2,104	2,104					
Total operating expenses	276,015	274,826	550,841					
Operating income (loss)	30,214	15,012	45,226					
Non-operating revenues (expenses)								
Operating transfers in/out	24,045	19,161	43,206					
Interest income	19	871	890					
Interest expense	(12,241)	(29,996)	(42,237)					
Total non-operating revenues (expenses)	11,823	(9,964)	1,859					
Net income (loss)	42,037	5,048	47,085					
Net position, beginning of the year	1,206,047	983,328	2,189,375					
Net position, end of year	\$ 1,248,084	<u>\$ 988,376</u>	\$ 2,236,460					

## <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>ENTERPRISE FUNDS</u> <u>COMBINING STATEMENT OF CASH FLOWS</u> Year Ended December 31, 2021

	Sewer System		Water System		Total
Cash flows from operating activities					
Receipts from customers	\$ 310,170	\$	293,229	\$	603,399
Payments to suppliers	(236,960)		(148,564)		(385,524)
Payments to employees	 (43,692)	_	(67,227)		(110,919)
Net cash provided by operating activities	 29,518		77,438		106,956
Cash flows from noncapital financing activities					
Operating subsidies and transfers to other funds	 120,542	_	18,942		139,484
Cash flows from capital and related financing activities					
Purchase of capital assets	(87,508)		(19,160)		(106,668)
Principal paid on capital debt	(11,000)		(16,000)		(27,000)
Interest paid on capital debt	 (12,241)	_	(29,996)		(42,237)
Net cash (used) by capital and related financing activities	 (110,749)		(65,156)		(175,905)
Cash flows from investing activities					
Interest	 19		871		890
Net cash flows from investing activities	 19	_	871	_	890
Net (decrease) in cash	39,330		32,095		71,425
Balances - beginning of the year	46,555		313,014		359,569
Balances - end of the year	\$ 85,885	\$	345,109	\$	430,994
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:					
Operating income (loss)	\$ 30,214	\$	15,012	\$	45,226
Adjustments to reconcile operating income to net cash provided (used) by operating activities:					
Depreciation expense	62,651		73,591		136,242
Change in assets and liabilities					
Receivables, net	3,941		3,391		7,332
Inventory	21		1,059		1,080
Prepaid expenses	(6,238)		(11,503)		(17,741)
Accounts and other payables	(61,099)		(4,209)		(65,308)
Accrued expenses	 28		97		125
Net cash provided by operating activities	\$ 29,518	\$	77,438	\$	106,956

# <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>STATEMENT OF FIDUCIARY NET POSITION</u> December 31, 2021

	Custodial Fund
Assets Cash and equivalents	\$ 926,211
Liabilities Due to other funds Due to other governmental units Due to other governmental units Total liabilities	923,940 2,271  926,211
Net position-restricted for Individuals, organizations, and other governments Total Net Position	<u>-</u>

## <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>FIDUCIARY FUND</u> <u>STATEMENT OF CHANGES IN FIDUCIARY NET POSITION</u> Year Ended December 31, 2021

	Custodial Fund
Additions Property taxes collected for other governments	\$ 4,405,246
Deductions Property taxes distributed to other governments	4,405,246
Net increase (decrease) in fiduciary net position	-
Net position - beginning	
Net position - ending	<u>\$</u>

The Charter Township of Portage is a Charter Township located in Houghton County, Michigan and encompasses an area of 113.35 square miles. The Township operates under an elected Board of Trustees (seven members, including the Township Supervisor, Township Clerk, Township Treasurer, and four trustees) and provides services to a population of approximately 3,150 Township residents.

## NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Charter Township of Portage conform to generally accepted accounting principles for local governmental units as prescribed by the Governmental Accounting Standards Board and the American Institute of Certified Public Accountants. The following is a summary of the more significant policies:

## **REPORTING ENTITY**

The Charter Township of Portage is incorporated under the laws of the State of Michigan and operates under an elected council form of government.

There are no other governmental units within the Township that are controlled by, or dependent upon the Township's Board of Trustees. Control by, or dependence on the Township, was determined on the basis of appointment of the governing body or governing authority budget adoption, taxing authority, outstanding debt secured by revenues or general obligations of the Township, obligation of the Township to finance any deficits that may occur, surplus funds, and scope of public service.

## MEASUREMENT FOCUS, BASIS OF ACCOUNTING AND FINANCIAL STATEMENT PRESENTATION

<u>Government-Wide Financial Statements</u> - The statement of net position and the statement of activities display information about the Township as a whole. These statements distinguish between activities that are governmental and those that are considered business-type. The Statement of Net Position and Statement of Activities report information on all of the non-fiduciary activities of the primary government and its component unit. These statements exclude fiduciary activities such as trust and agency funds.

The government-wide financial statements are prepared using the economic resources measurement focus and the accrual basis of accounting as further defined under proprietary funds below. This is the same approach used in the preparation of the proprietary fund financial statements but differs from the manner in which governmental fund financial statements are prepared. Therefore, governmental fund financial statements include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements of governmental funds.

The government-wide statement of activities presents a comparison between expenses and program revenues for each different identifiable activity of the business-type activities of the Township and for each governmental program. Expenses are those that are specifically associated with a service or program and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipients of the goods or services offered by the programs and grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Revenues which are not classified as program revenues are presented as general revenues. The comparison of program revenues and expenses identifies the extent to which each function is self-financing or draws from the general revenues of the Township.

Internal activity is limited to inter-fund transfers which are eliminated to avoid "doubling up" revenues and expenses. Net position are reported as restricted when constraints placed on net position use are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation. The net position restricted for other purposes result from special revenue and capital projects and the restrictions on their net asset use.

<u>Fund Financial Statements</u> - Fund financial statements report detailed information about the Township. The focus of governmental and enterprise fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a separate column. The major governmental funds are each presented in a single column on the financial statements.

The following fund types are used by the Township:

<u>Governmental Funds</u> – The focus of the governmental funds' measurement (in the fund statements) is upon determination of the financial position (sources, uses, and balances of financial resources) rather than upon net income.

The following is a description of the major governmental funds of the Township:

<u>General Fund</u> - The General Fund is the government's primary operating fund. It is used to account for all financial resources of the general government, except those required to be accounted for in another fund.

Fire Protection Fund - The Fire Protection Fund accounts for fire protection operations.

<u>Road Fund</u> - The Road Fund is used to account for property taxes restricted for road repair and maintenance.

Cemetery Fund - The Cemetery Fund accounts for all operations of cemetery activities.

<u>Permanent Fund Type</u> - The Cemetery Perpetual Care Fund is the Township's only permanent fund. The principal portion of the fund must stay intact, but the interest earnings are used to provide care for the cemetery.

The following is a description of the non major governmental funds of the Township:

<u>Liquor Law Fund</u> - This fund accounts for all activity in connection with liquor law enforcement as required by the State of Michigan and is funded by the same.

<u>Enterprise Funds</u>- Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided the periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Sewer and Water funds are major enterprise funds of the Township.

<u>Fiduciary Funds</u> - The Fiduciary Fund is used to account for the assets held by the township in a trustee capacity or as an agent for individual, private organizations, other governments and/or other funds. This type of fund includes the Custodial Fund and is reported within the basic financial statements. The Custodial fund accounts for collection and disbursement of property tax collections and is the only fiduciary fund. Fiduciary funds are excluded from the Government-wide statements because the Township cannot use these assets to finance its operations.

The Township does not report any Fiduciary funds as a major fund.

## Measurement Focus

On the government-wide statement of net position and the statement of activities, both governmental and business-type activities are presented using the economic resource measurement focus as defined below.

In the fund financial statements, the "current financial resources" measurement focus or the "economic resources" measurement focus is used as appropriate:

- All governmental funds utilize a "current financial resources" measurement focus. Only current financial assets and liabilities are generally included on their balance sheets. Their operating statements present sources and uses of available spendable financial resources during a given period. These funds use fund balance as their measure of available spendable resources at the end of the period.
- The proprietary funds utilize an "economic resources" measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net assets, financial position and cash flows. All assets and liabilities, whether current or noncurrent, associated with their activities are reported. Proprietary fund equity is classified as net assets.
- Fiduciary funds utilize the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are record when a liability is incurred, regardless of the timing of related cash flows.

## Other Accounting Policies

<u>Cash and cash equivalents</u> - The Township's cash and cash equivalents as reported in the statement of cash flows and the statement of net position are considered to include cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value. Pooled investment income is generally allocated to each fund using a weighted average of balance for the principal.

<u>Restricted assets</u> - Certain cash accounts are classified as restricted assets on the balance sheet because their use is limited. In the enterprise funds, the "Bond Requirements" accounts are used for the payment of current debt obligations.

<u>Receivables and Payables</u> - In general, outstanding balances between funds are reported as "due to/from other funds." All receivables are reported at their gross value and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible. The Township has not recorded an allowance for uncollectible as the Township does not anticipate any material uncollectible accounts.

<u>Inventory</u> - Inventory is valued at cost as determined on the first-in, first-out method for the Sewer and Water Funds. For all other funds the Township utilizes the purchase method of recording inventories of materials and supplies. Under the purchase method, inventories are recorded as expenditures when they are purchased.

<u>Property Taxes</u> - Property taxes are accrued in the year they are levied. The tax levy is recorded as deferred revenue until the subsequent year when it becomes available for use. Properties are assessed as of December 31 and the related property taxes become a lien on December 1 of the following year. These taxes are due on February 14 with the final collection date of February 28 before they are added to the county delinquent tax rolls.

For the year ended December 31, 2021, the Township levied the following amounts per \$1,000 of assessed valuation:

Fund	Mills
Township Operating	1.2884
Fire Operating	.9779

<u>Capital Assets</u> – Capital assets, which include land, buildings, equipment, site improvements, and vehicles are reported in the applicable governmental activities column in the government-wide financial statements. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. All costs relating to construction of facilities are capitalized, including salaries, employee benefits, and bond interest costs. Donated capital assets are recorded at estimated fair market value at the date of donation. Costs of normal repair & maintenance that do not add to the value or materially extend asset lives are not capitalized. Capital assets are defined by the Township as assets with an initial individual cost of more than \$3,000 and an estimated useful life of more than one year.

In the government-wide financial statements, capital assets are accounted for as capital assets. All capital assets are valued at historical cost or estimated historical cost if actual is unavailable, except for donated capital assets which are recorded at their estimated fair value at the date of donation.

Depreciation of all exhaustible capital assets is recorded as an allocated expense in the statement of activities, with accumulated depreciation reflected in the statement of net position. Depreciation is provided over the asset's estimated useful lives using the straight-line method of depreciation.

The range of estimated useful lives by type of assets is as follows:

System lines	40-50 years
Buildings and additions	20-50 years
Vehicles	5-10 years
Furniture and other equipment	5-10 years

In the fund financial statements, capital assets used in governmental fund operations are accounted for as capital outlay expenditures of the governmental fund upon acquisition. Capital assets used in proprietary fund operations are accounted for the same as in the government-wide financial statements.

<u>Restricted Assets</u> - Certain cash accounts are classified as restricted assets on the balance sheet because their use is limited. In the Enterprise Fund, the "Bond Requirements" accounts are used for the payment of current debt obligations. Cemetery Perpetual Care Fund cash accounts have been reserved for the principal portion of the non-expendable cash.

<u>Long-term Debt</u> - The accounting treatment of long-term debt depends on whether the assets are used in governmental fund operations or proprietary fund operations and whether they are reported in the government-wide or fund financial statements.

All long-term debt to be repaid from governmental and business-type resources is reported as liabilities in the government-wide statements. The long-term debt consists of bonds payable.

Long-term debt for governmental funds is not reported as liabilities in the fund financial statements. The debt proceeds are reported as other financing sources and payment of principal and interest reported as expenditures as it is in the government-wide statements.

<u>Compensated Absences</u> - The Township'S policies regarding vacation and sick time permit employees to accumulate vacation and sick time. The liability for vacation compensated absences is recorded as long-term debt in the government-wide statements. In the fund financial statements, governmental funds report only the compensated liability payable from expendable available financial resources, while proprietary funds report the liability as it is incurred.

<u>Deferred Outflows of Resources and Deferred Inflows of Resources</u> - Deferred outflows are reported in a separate section following assets and represents a consumption of net position applying to a future period and therefore will not be recognized as an outflow of resources (expense/expenditure) until then. The Township has no deferred outflows in the current year.

Deferred inflows are reported in a separate section following liabilities and represents an acquisition of net position applying to a future period and therefore will not be recognized as an inflow of resources (revenue) in the current year. The Township has reported \$242,600 in property taxes levied for the following year, and therefore not available in the current year under the governmental fund basis of accounting, as a deferred inflow.

	Ι	Deferred
	F	Property
Fund		Taxes
General	\$	71,528
Fire Protection		73,313
Road fund		97,759
Totals	\$	242,600

#### Equity Classification

#### Government-Wide Statements

Equity is classified as net position and displayed in three components:

- 1. Net investment in capital assets Consists of capital assets including restricted capital assets, net of accumulated deprecation and reduced by the outstanding balances of any bonds, notes or other borrowing that are attributable to the acquisition, construction or improvement of those assets.
- 2. Restricted net position Consist of net position with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors or laws or regulations of other governments; or (2) law through constitutional provisions of enabling legislation.
- 3. Unrestricted net position All other net position that do not meet the definition of "restricted" or "invested in capital assets, net of related debt."

*Fund Statements* – Governmental fund equity is classified as fund balance. Fund balance is further classified as described on page 31. Proprietary fund equity is classified the same as in the government-wide statements.

#### Revenues

#### Government-Wide Statements

In the government-wide statement of activities, revenues are segregated by activity (governmental or business-type), and are classified as either a program revenue or a general revenue. Program revenues include charges to customers or applicants for goods or services, operating grants and contributions and capital grants and contributions. General revenues, includes all revenues which do not meet the criteria of program revenues and included revenues such as property taxes, state revenue sharing payments and interest earnings.

## Fund Statements

In the governmental fund statements revenues are reported by source, such as federal sources, state sources and taxes. Revenues consist of general purpose revenues and restricted revenues. General purpose revenues are available to fund any activity reported in that fund, while restricted revenues are available for a specific purpose or activity and the restrictions are typically required by law or a grantor agency. When both general purpose and restricted revenues are available for use, it is the Township's policy to use restricted resources first.

## Expenses/Expenditures

## Government-Wide Statements

In the government-wide statement of activities, expenses are segregated by activity (governmental or business-type), and are classified by function.

## Fund Statements

The governmental fund financial statements are classified by character: current, debt service, and capital outlay.

In the proprietary fund financial statements expenses are classified by operating and nonoperating and sub-classified by function such as salaries, supplies and contracted services.

## **Operating Revenues and Expenses**

Operating revenues and expenses for proprietary funds are those that result from providing services and producing and delivering goods and/or services. It also includes all revenue and expenses not related to capital and related financing, noncapital financing or investing activities.

#### Other Financing Sources (Uses)

The transfers of cash between the various Township funds are budgeted but reported separately from revenues and expenditures as operating transfers in or (out), unless they represent temporary advances that are to be repaid, in which case, they are carried as assets and liabilities of the advancing or borrowing funds.

#### Interfund Activity

As a general rule, the effect of interfund activity has been eliminated from the government-wide statements. Exceptions to this rule are: 1) activities between funds reported as governmental activities and funds reported as business-type activities, and 2) activities between funds that are reported in different functional categories in either the governmental or business-type activities column. Elimination of these activities would distort the direct cost and program revenues for the functions concerned.

In the fund financial statements, transfers represent flows of assets without equivalent flows of assets in return or a requirement for repayment.

Interfund receivables and payables have been eliminated from the statement of net position, except for the residual amounts due between governmental and business-type activities.

<u>Fund Balance</u> - Governmental funds report *nonspendable fund balance* for amounts that cannot be spent because they are either a.) not in spendable form, or b.) legally or contractually required to be maintained intact. *Restricted fund balance* is reported when externally imposed constraints are placed on the use of the resources by grantors, contributors, laws or regulations of other governments. *Committed fund balance*, if any, is reported from amounts that can be used for specific purposes pursuant to constraints imposed by formal action by the government's highest level of decision making authority, the Board. A formal resolution of the Board is required to establish, modify or rescind a fund balance commitment. The Township reports *assigned fund balance* for amounts that are constrained by the government's intent to be used for specific purposes, but are neither restricted nor committed. *Unassigned fund balance* is the residual classification for the general fund.

When the Township incurs an expenditure for purposes for which various fund balance classifications can be used, it is the Township's policy to use restricted fund balance first, then committed fund balance, assigned fund balance, and finally unassigned balance.

<u>Estimates</u> - The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

<u>Encumbrances</u> - Encumbrances are defined as commitments related to unperformed contracts for goods and services. The Township does not record encumbrances in the normal course of operating its accounting system and none are recorded in the accompanying financial statements.

## NOTE B - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

The Township follows these procedures in establishing the budgetary data reflected in the financial statements:

- Each October, the Township Supervisor prepares a proposed operating budget for the fiscal year commencing the following January 1, and submits this proposed budget to the Township Board of trustees at the annual meeting in January.
- The Township Board of Trustees reviews the proposed budget, which includes proposed expenditures and the means of financing them.
- Pursuant to the statute, the proposed budget as approved by the Board of Trustees, is submitted to the Township at a public hearing, at which time public comment is invited. The final budget is formally adopted at the next board meeting.
- The Board of Trustees reviews the budget quarterly during the fiscal year and makes formal amendments when appropriate.
- Budget appropriation's lapse at the end of the fiscal year.

Budgetary amounts reported herein are as originally adopted, or as amended by the Township Board throughout the operating year.

In accordance with the State of Michigan Budgeting and Accounting Act, the Township must adopt an annual operating budget for the General and Special Revenue. In the body of the financial statements, the Township's actual expenditures and budgeted expenditures for the budgetary funds have been shown on a functional basis. Violations, if any, for the General and Fire Protection Funds are noted in the required supplementary information section.

## NOTE C - CASH

At year-end, the Township's cash deposits (checking, savings and certificates of deposit) were reported in the basic financial statements in the following categories:

		Go	vernmental	Enterprise		Total		
			Activities	 Funds	G	overnment	Fidu	ciary Funds
Unrestricted cash		\$	849,804	\$ 256,394	\$	1,106,198	\$	-
Restricted cash			166,172	 174,600		340,772		926,211
	Total cash	\$	1,015,976	\$ 430,994	\$	1,446,970	\$	926,211

<u>Custodial Credit Risk - Deposits</u> – In the case of deposits, this is the risk that in the event of a bank failure, the Township's deposits may not be returned to it. State law does not require, and the Township does not have, a policy for deposit custodial credit risk. As of December 31, 2021, \$11 of the Township's bank balance of \$1,887,663 was exposed to custodial credit risk because it was uninsured and uncollateralized.

All deposits for the Township are in accordance with statutory authority.

## **NOTE D - INVESTMENTS**

The cost, market value, and unrealized appreciation (depreciation) of investment securities are as follows:

		December 31, 2021				
						Unrealized
					A	Appreciation
Description		Cost	Fa	ir Value	([	Depreciation)
Short-term investment	\$	11,004	\$	11,004	\$	-
U.S. Government and Agencies		-		-		-
Mutual funds	1	,167,331	1	,217,285	_	49,954
Total Investments	\$1	,178,335	\$1	,228,289	\$	49,954

The following table presents information about the Township's investments measured at fair value on a recurring basis and the valuation techniques used by the Township to determine those fair values. The FASB ASC 820 Fair Value Measurements establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy consists of three broad levels: Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and have the highest priority; Level 2 inputs consist of observable inputs other than quoted prices for identical assets; Level 3 inputs consist of unobservable inputs and have the lowest priority. The Township uses appropriate valuation techniques based on the available inputs to measure the fair value of its investments.

## **NOTE D - INVESTMENTS (Continued)**

		Fa	air Value Measu	ireme	nts at Report	ing D	ate Using:
			Quoted Prices		Significant		
			in Active		Other	Si	gnificant
		]	Markets for	0	bservable	Une	observable
		Ide	entical Assets		Inputs		Inputs
December 31, 2021	 Fair Value		(Level 1)	(	Level 2)	(.	Level 3)
Short-term investment	\$ 11,004	\$	11,004	\$	-	\$	-
U.S. Government and Agencies	-		-		-		-
Mutual funds	 1,217,285		1,217,285				
Total Investments	\$ 1,228,289	\$	1,228,289	\$	-	\$	-

<u>Interest Rate Risk</u> - In accordance with its investment policy, the Township will minimize interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by; structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market; and, investing operating funds primarily in shorter-term securities, liquid asset funds, money market mutual funds, or similar investment pools and limiting the average maturity in accordance with the Township's cash requirements.

<u>Credit Risk</u> - State law limits investments in commercial paper corporate bonds to a prime or better rating issued by nationally recognized statistical rating organizations (NRSROs).

<u>Concentration of Credit Risk</u> - The Township will minimize concentration of credit risk, which is the risk of loss attributed to the magnitude of the Township's investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized.

<u>Custodial Credit Risk - Investments</u> - For an investment, this is the risk that, in the event of the failure of the counterparty, the Township will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party.

The Township will minimize custodial credit risk, which is the risk of loss due to the failure of the security issuer or backer, by; limiting investments to the types of securities allowed by law; and pre-qualifying the financial institutions, broker/dealers, intermediaries and advisors with which the Township will do business.

## NOTE E - INTER-FUND RECEIVABLES AND PAYABLES/TRANSFERS

The amounts of inter-fund receivables and payables at December 31, 2021 are as follows:

Fund	Ι	nterfund eceivable	Fund	]	Interfund Payable	be	expected to paid back in one year
General Fund	\$	403,553	Water Funds	\$	39,495	\$	-
Water Funds		-	Fire Funds		5,300		-
Sewer Funds		-	Sewer Funds		358,758		261,207
		-	Cemetery operating fund		14,311		-
Perpetual Care Fund		14,311	Non-Major Funds		-		-
Total	\$	417,864	Total	\$	417,864	\$	261,207

## NOTE E - INTER-FUND RECEIVABLES AND PAYABLES/TRANSFERS (Continued)

- The tax collection fund owed the General Fund \$103,713 at December 31, 2021.
- Perpetual Care Fund transferred \$30,475 to the Cemetery Fund.

Fund	Tr	ansfer In	Fund	Tra	nsfer Out
Fire fund	\$	9,275	General fund	\$	56,682
Cemetery operating fund		34,676	Cemetery perpetual care fund		30,475
Sewer funds		24,045			
Water funds		19,161			
Total	\$	87,157	Total	\$	87,157

## NOTE F - CAPITAL ASSETS

Capital Asset activity of the Township's governmental activities was as follows:

	Balance 1/1/2021	Additions	Deletions	Balance 12/31/2021
Capital assets, not being depreciated	<b>* 5</b> 00.07 <b>0</b>			<b>* * * * * * * * * *</b>
Land	\$ 590,862	<u>\$</u>	<u>\$</u>	\$ 590,862
Capital assets, being depreciated				
Buildings	1,023,446	\$ -	\$ -	1,023,446
Equipment	158,636	-	3,075	155,561
Machinery	91,614	-	15,638	75,976
Office equipment	21,642	-	-	21,642
Street signs	2,598	-	-	2,598
Vehicles	538,777	500		539,277
Subtotal	1,836,713	\$ 500	\$ 18,713	1,818,500
Accumulated depreciation				
Building	462,501	\$ 31,164	\$ -	493,665
Equipment	119,877	5,013	3,075	121,815
Machinery	91,615	5,015	15,638	75,977
Office equipment	20,748	828	15,058	21,576
Street signs	2,598	626	-	2,598
Vehicles	525,839	4,703	-	530,542
Subtotal		\$ 41,708	\$ 18,713	1,246,173
	1,223,178	φ 41,708	\$ 18,713	
Net capital assets being depreciated	613,535			572,327
Net capital assets	\$ 1,204,397			\$ 1,163,189

Depreciation expense was charged to governmental activities of the Township as follows:

General government	\$ 22,797
Public safety	16,326
Public works	 2,585
Total governmental activities	\$ 41,708

## **NOTE F - CAPITAL ASSETS (Continued)**

The property, plant, and equipment in Township business-type funds at December 31, 2021 are summarized as follows:

## SEWER FUNDS

Portage Sewer	 Balance 1/1/2021		Additions		Deletions	1	Balance 2/31/2021
Capital assets, being depreciated Utility system Equipment/Vehicles/Machinery Subtotal	\$ 2,855,350 55,721 2,911,071	\$ \$	68,346 19,162 87,508	\$ \$	1,500 1,500	\$	2,923,696 73,383 2,997,079
Less accumulated depreciation Net capital assets	\$ 1,670,521 1,240,550	\$	37,998	\$	1,500	\$	1,707,019 1,290,060
Dakota Heights Sewer Capital assets, being depreciated Utility system Equipment/Vehicles/Machinery Subtotal	\$ Balance 1/1/2021 930,019 16,380 946,399	\$ \$	Additions - - - -	\$	Deletions - - -	\$	Balance 12/31/2021 930,019 16,380 946,399
Less accumulated depreciation Net capital assets	\$ 218,148 728,251	\$	24,653	\$		\$	242,801 703,598
	WATE	<u>R</u> F	<u>TUNDS</u>				
Portage Water Capital assets, being depreciated Utility system Equipment/Vehicles/Machinery Subtotal	\$ Balance 1/1/2021 2,224,491 132,005 2,356,496	\$ \$	Additions - 19,160 19,160	\$ \$	Deletions - 1,500 1,500	\$	Balance 2/31/2021 2,224,491 149,665 2,374,156
Less accumulated depreciation Net capital assets	\$ 1,425,366 931,130	\$	51,618	\$	1,500	\$	1,475,484 898,672

## **NOTE F - CAPITAL ASSETS (Continued)**

Dakota Heights Water	Balance 1/1/2021	Additions	Deletions	Balance 12/31/2021
Capital assets, being depreciated Utility system Equipment/Vehicles/Machinery Subtotal	\$ 668,9 27,3 696,2	74	\$ 	\$ 668,918 27,374 696,292
Less accumulated depreciation Net capital assets	350,8 \$ 345,4		<u>\$</u>	368,686 \$ 327,606
Woodland Road Water Capital assets, being depreciated Utility system Equipment/Vehicles/Machinery Subtotal	Balance 1/1/2021 \$ 133,3 34,1 167,4	53 -	Deletions           \$         -           \$         -	Balance 12/31/2021 \$ 133,312 34,153 167,465

## NOTE G - ACCUMULATED UNPAID VACATION

Township full time employees accumulate vacation days and will be compensated upon leaving the township's employment. The maximum vacation accrual is thirty (30) days. Vacation days are earned on an annual basis at the following rate, per every 160 hours worked:

Years of Employment	Vacation Days
One year	1/2
Two through seven	1
Eight through ten	1 1/4
Eleven or more	1 1/2

Accumulated unpaid vacation at December 31, 2021 was \$5,993.

## NOTE H - BOND PAYMENT AND RESERVE REQUIREMENTS - PROPRIETARY FUNDS

#### PORTAGE SEWER DISPOSAL SYSTEM REVENUE BONDS, SERIES 2010

<u>Bond and Interest Redemption Account</u> - The Township is required to set aside each quarter on or after July 1, an amount not less than  $\frac{1}{2}$  of the amount of interest due on the next two interest payments and next principal payment date.

<u>Bond Reserve Account</u> - The Township is required to deposit \$362.50 per quarter into a bond reserve account until an amount of \$14,500 is accumulated, to be used for payment on the bonds in the event of default.

<u>Repair, Replacement, and Improvement Account</u> - The Township is required to deposit into a repair, replacement, and improvement account (RRI) at least \$1,362.50 per quarter, less the amount, if any, deposited in the Bond Reserve Account.

# NOTE H - BOND PAYMENT AND RESERVE REQUIREMENTS - PROPRIETARY FUNDS (Continued)

#### DAKOTA HEIGHTS SEWAGE DISPOSAL SYSTEM REVENUE BOND, SERIES 2011

<u>Bond and Interest Redemption Account</u> - The Township is required to set aside each quarter on or after July 1, 2011 an amount not less than  $\frac{1}{2}$  of the amount of interest due on the next interest payment and  $\frac{1}{4}$  of the amount of principal due on the next principal payment date.

<u>Bond Reserve Account</u> - The Township is required to deposit \$275 per quarter, commencing October 1, 2011, into a bond reserve account to be used for payment on the bonds in the event of default.

<u>Repair, Replacement, and Improvement Account</u> - The Township is required to deposit into a repair, replacement, and improvement account (RRI) at least \$775 per quarter, less the amount, if any, deposited in the Bond Interest Redemption and Reserve Accounts.

PORTAGE WATER - 2008 WATER SUPPLY AND DISTRIBUTION SYSTEM JUNIOR LIEN REVENUE BOND

<u>Bond and Interest Redemption Account</u> -The Township is required to set aside each quarter on or after April 1, an amount not less than ½ of the amount of interest due on the next interest payment and ¼ the amount of principal due on the next principal payment date.

<u>Bond Reserve Account</u> - The Township is required to establish a bond reserve account to be used for payment on the bonds in the event of default.

<u>Repair, Replacement, and Improvement Account</u> -The Township is required to deposit into a repair, replacement, and improvement account (RRI) at least \$1,725 per quarter, less the amount, if any, deposited in the Bond Reserve Account.

#### DAKOTA HEIGHTS WATER SUPPLY SYSTEM REVENUE BONDS, SERIES 2000

<u>Bond and Interest Redemption Account</u> - The Township is required to set aside each quarter on or after April 1, an amount not less than  $\frac{1}{2}$  of the amount of interest due on the next interest payment and  $\frac{1}{4}$  of the amount of principal due on the next principal payment date.

<u>Bond Reserve Account</u> - The Township is required to deposit \$275 per quarter into a bond reserve account to be used for payment on the bonds in the event of default.

<u>Repair, Replacement, and Improvement Account</u> - The Township is required to deposit into a repair, replacement, and improvement account (RRI) at least \$2,100 per quarter, less the amount, if any, deposited in the Bond Reserve Account.

#### NOTE H - BOND PAYMENT AND RESERVE REQUIREMENTS - PROPRIETARY FUNDS (Continued)

At December 31, 2021, the Township had established these accounts and had restricted cash, as required, as follows:

	R	equired	-	Amount Funded
Portage Sewer Fund				
Bond Reserve	\$	14,500	\$	14,500
Repair and Replacement		12,725		12,725
Bond and Interest		6,864		6,864
	\$	34,089	\$	34,089
Dakota Heights Sewer Fund				
Bond Reserve	\$	10,725	\$	10,725
Repair and Replacement		21,050		21,050
Bond and Interest		5,346		5,346
	\$	37,121	\$	37,121
Portage Water Fund				
Bond Reserve	\$	36,500	\$	36,500
Repair and Replacement		13,800		13,800
Bond and Interest		18,236		18,236
	\$	68,536	\$	68,536
Dakota Heights Water Fund				
Bond Reserve	\$	11,000	\$	11,000
Repair and Replacement		20,641		20,641
Bond and Interest		2,713		2,713
	\$	34,354	\$	34,354

#### NOTE I - LONG TERM DEBT

#### PORTAGE WATER FUND

2007 Water Supply and Distribution System Junior Lien Revenue Bond was issued on August 16, 2007 in the amount of \$700,000 for the purpose of acquiring and constructing additions and improvements to the Township Water distribution system.

The bonds are self-liquidating and are not general obligations of the Township, but are payable both as to principal and interest solely from the revenues of the Water Supply and Distribution System. The bonds bear an interest rate not to exceed 4.125% per annum. The payment schedule for the bonds is as follows:

#### **NOTE I - LONG TERM DEBT (Continued)**

#### PORTAGE WATER FUND (Continued)

	•	January 1		July 1				
Year		Interest	_	Interest	Principal			Total
2022	\$	11,736	\$	11,736	\$	13,000	\$	36,472
2023		11,468		11,468		13,000		35,936
2024		11,199		11,199	14,000		36,398	
2025		10,911		10,911		14,000		35,822
2026		10,622		10,622		15,000		36,244
2027		10,313		10,313		15,000		35,626
2028-2032		46,571		46,571		87,000		180,142
2033-2037		36,836		36,836		106,000		179,672
2038-2042		24,956		24,956		130,000		179,912
2043-2047		10,395	_	10,395	_	162,000		182,790
Totals	\$	185,007	\$	185,007	\$	569,000	\$	939,014

DAKOTA HEIGHTS WATER FUND - Water Supply System Revenue Bonds, Series 2000 were issued on September 12, 2000 in the amount of \$196,000 for the purpose of acquiring and constructing additions and improvements to the Township water distribution system. The bonds are self-liquidating and are not general obligations of the Township, but are payable both as to principal and interest solely from the revenues of the water supply and distribution system. The bonds bear an interest rate not to exceed 4.50% per annum. The payment schedule for the bonds is as follows:

	F	ebruary 1	 Aug						
Year		Interest	 Interest Principal			 Total			
2022	\$	2,925	\$ 2,925	\$	4,000	\$ 9,850			
2023		2,835	2,835		5,000	10,670			
2024		2,723	2,723		5,000	10,446			
2025		2,610	2,610		5,000	10,220			
2026		2,498	2,498		5,000	9,996			
2027		2,385	2,385		6,000	10,770			
2028-2032		9,878	9,878		32,000	51,756			
2033-2037		5,940	5,940		40,000	51,880			
2038-2040		1,283	 1,283		28,000	 30,566			
Totals	\$	33,077	\$ 33,077	\$	130,000	\$ 196,154			

#### NOTE I - LONG TERM DEBT (Continued)

PORTAGE SEWER FUND - Sewage Disposal System (Dodgeville/Hurontown) Revenue Bonds were issued on June 14, 2010 in the amount of \$341,000 for the purpose of acquiring, constructing, and installing major improvements to the Township sewer disposal system. The bonds are self-liquidating and are not general obligations of the Township, but are payable both as to principal and interest solely from the revenues of the sewer disposal system. The bonds bear an interest rate not to exceed 2.75 percent per annum. The payment schedule for the bonds is as follows:

	January 1	_	Ju			
Year	 Interest	_	Interest Principal		 Total	
2022	\$ 3,864	\$	3,864	\$	6,000	\$ 13,728
2023	3,781		3,781		7,000	14,562
2024	3,685		3,685		7,000	14,370
2025	3,589		3,589		7,000	14,178
2026	3,493		3,493		7,000	13,986
2027	3,396		3,396		7,000	13,792
2028-2032	15,400		15,400		40,000	70,800
2033-2037	12,513		12,513		46,000	71,026
2038-2042	9,200		9,200		52,000	70,400
2043-2047	5,417		5,417		60,000	70,834
2048-2050	 1,197		1,197		42,000	 44,394
Totals	\$ 65,535	\$	65,535	\$	281,000	\$ 412,070

DAKOTA HEIGHTS SEWER FUND – The Dakota Heights Sewage Disposal System Revenue Bonds were issued on July 19, 2010 in the amount of \$249,000 for the purpose of acquiring, constructing, and installing major improvements to the Township sewage disposal system. The bonds are self-liquidating and are not general obligations of the Township, but are payable both as to principal and interest solely from the revenues of the sewer disposal system. The bonds bear an interest rate of 2.75 percent per annum. The payment schedule for the bonds is as follows:

	J	anuary 1		Ju			
Year		Interest		Interest	st Principal		 Total
2022	\$	2,915	\$	2,915	\$	5,000	\$ 10,830
2023		2,846		2,846		5,000	10,692
2024		2,778		2,778		5,000	10,556
2025		2,709		2,709		5,000	10,418
2026		2,640		2,640		5,000	10,280
2027		2,571		2,571		5,000	10,142
2028-2032		11,743		11,743		29,000	52,486
2033-2037		9,653		9,653		33,000	52,306
2038-2042		7,248		7,248		38,000	52,496
2043-2047		4,498		4,498		43,000	51,996
2048-2050		1,362	_	1,362	_	39,000	 41,724
Totals	\$	50,963	\$	50,963	\$	212,000	\$ 313,926

#### NOTE I - LONG TERM DEBT (Continued)

Long-term liabilities activity, as reported in and liquidated through the each of the following funds for the fiscal year ended December 31, 2021, was as follows:

	Balance 1/1/2021	Increase	_	Decrease	Balance 12/31/2021	Current Portion
Enterprise						
Portage Water Supply Bond 2007	\$ 581,000	\$ -	\$	12,000	\$ 569,000	\$ 13,000
Portage Sewer 2010 Bond	287,000	-		6,000	281,000	6,000
Dakota Heights Sewer 2011 Bond	217,000	-		5,000	212,000	5,000
Dakota Heights Water 2000 Bond	134,000	-		4,000	130,000	4,000
Sub-total	 1,219,000	-		27,000	1,192,000	28,000
Accrued compensated absences	6,769	-		776	5,993	-
Totals	\$ 1,225,769	\$ -	\$	27,776	\$ 1,197,993	\$ 28,000

SUMMARY SCHEDULE OF LONG-TERM DEBT

Year	Interest	Principal	Total		
2022	42,880	28,000	70,880		
2023	41,860	30,000	71,860		
2024	40,770	31,000	71,770		
2025	39,638	31,000	70,638		
2026	38,506	32,000	70,506		
2027	37,330	33,000	70,330		
2028-2032	167,184	188,000	355,184		
2033-2037	129,884	225,000	354,884		
2038-2042	85,374	248,000	333,374		
2043-2047	40,620	265,000	305,620		
2048-2050	5,118	81,000	86,118		
Totals	\$ 669,164	\$ 1,192,000	\$ 1,861,164		

#### NOTE J - DEFINED CONTRIBUTION PLAN

The Township has a Defined Contribution Pension Plan for Michigan Township Employees and provides pension benefits for all of its eligible employees through this plan managed by Burnham & Flower Insurance Group. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Full-time and seasonal employees are eligible to participate from their date of employment. The Township policy requires that the Township contribute an amount equal to 5% of the employee's compensation. No contribution is required by any employee, although an employee may contribute. Township contributions for each employee and allocated to the employee's account are fully vested. Any amount contributed voluntarily by the employee under the plan, plus any earnings, are fully vested at the time of the contribution or crediting of investment earnings. The Township's contributions were calculated using the eligible wage amount of \$296,740. The Township's required 5% contribution amounted to \$14,837. As of December 31, 2021, the Township had paid \$14,611. The underpayment of \$226 was paid in 2022 following an annual review of contributions.

# NOTE K - SEGMENT INFORMATION FOR ENTERPRISE FUNDS

The Township maintains five Enterprise Funds which provide water and sewer services. Segment information for the year ended December 31, 2021 is as follows:

	Dakota						Dakota		Woodland	
	Portage		Heights		Portage		Heights		Road	
	 Sewer		Sewer		Water		Water	_	Water	
Operating revenues	\$ 268,897	\$	37,332	\$	217,351	\$	26,239	\$	46,248	
Depreciation	\$ 37,998	\$	24,653	\$	51,618	\$	17,857	\$	4,116	
Operating income (loss)	\$ 47,224	\$	(17,010)	\$	25,552	\$	(3,367)	\$	(7,173)	
Non-operating revenues (expenses)	\$ 17,229	\$	(5,406)	\$	(4,764)	\$	(5,999)	\$	799	
Net income (loss)	\$ 64,453	\$	(22,416)	\$	20,788	\$	(9,366)	\$	(6,374)	
Property, plant & equipment additions	\$ 87,508	\$	-	\$	19,160	\$	-	\$	-	
Net working capital (deficit)	\$ (333,447)	\$	(1,837)	\$	79,079	\$	29,797	\$	154,025	
Total Assets	\$ 1,367,830	\$	746,227	\$	1,103,083	\$	396,409	\$	235,736	
Total Equity	\$ 716,202	\$	531,882	\$	490,287	\$	265,757	\$	232,332	

# NOTE L - UPCOMING ACCOUNTING PRONOUNCEMENT

Governmental Accounting Standards Board (GASB) Statement No. 87, Leases, was issued by the GASB in June 2017 and will be effective for the Township's 2022 year end. The objective of this Statement is to increase the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to sue the underlying asset. Under this Statement, a lease is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities.

# NOTE M - CONTINGENT LIABILITY

The Township has received financial assistance from federal and state agencies. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreement and are subject to audit by the grantor agency. Any disallowed claims resulting from such audits could become a liability of the applicable fund of the Township. However, in the opinion of management, any such disallowed claims will not have a material effect on any of the financial statements or on the overall financial position of the Township at December 31, 2021.

#### NOTE N - RISK MANAGEMENT

The Township is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Township continues to carry commercial insurance for property, liability, wrongful acts, crime inland marine, and other risks of loss including worker's compensation and accident insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three calendar years.

#### **NOTE O - SUBSEQUENT EVENTS**

On December 31, 2021 the Township signed a water and waste system grant agreement with the United States Department of Agriculture (USDA). The agreement is for the acquisition, construction, enlargement, or capital improvements to the sewer system and includes a grant in the amount of \$3,521,000, revenue bond series 2021A for \$960,000, and revenue bond series 2021B for \$217,000. The project will continue through the year ending 2022.

In April 2022 the Township board approved the purchase of a 2024 freightliner pumper truck in the amount of \$218,600. A down payment of \$50,000 will be paid in 2022 with the remainder of the truck cost to be paid upon delivery in 2023.

**REQUIRED SUPPLEMENTARY INFORMATION** 

# <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>GENERAL FUND</u> <u>BUDGETARY COMPARISON SCHEDULE</u> Year Ended December 31, 2021

		Budgeted	l Am	ounts				Variance Final to
		Original		Final		Actual		Actual
Revenues		onginar		Tillui		Totuur		Totuur
Local sources	\$	238,950	\$	258,750	\$	267,985	\$	9,235
State and federal sources	Ψ	175,550	Ψ	491,800	Ψ	395,450	Ψ	(96,350)
Total revenues		414,500	_	750,550	_	663,435	_	(87,115)
Expanditures								
Expenditures Assessor		45,950		58,800		57,012		1,788
Supervisor		30,500		28,150		28,012		1,788
Clerk		30,300		28,130 34,100		32,226		1,874
Treasurer		39,950		37,200		36,142		1,058
Zoning and planning		9,750		9,150		7,122		2,028
General services		17,200		32,800		31,785		1,015
Township board		9,550		9,900		9,800		1,015
Town hall		30,700		26,500		25,165		1,335
Other activities		141,500		140,500		118,769		21,731
Recreation		38,250		25,900		23,950		1,950
Motor vehicle pool		12,800		19,300		18,093		1,207
Constable		3,400		3,400		3,107		293
Elections		1,730		5,600		5,128		472
Maintenance building		34,300		35,500		36,066		(566)
Medical Marihuana		-		4,000		3,570		430
Roads and repairs		6,700		8,000		7,233		767
Total expenditures		461,430		478,800		443,181		35,619
Excess (deficiency) of revenues over expenditures		(46,930)		271,750		220,254		(51,496)
Other financing sources (uses) Operating transfers in/(out)		5,000		(169,440)		(56,682)		(226,122)
Net change in fund balance	\$	(41,930)	\$	102,310		163,572	\$	61,262
Fund balances - Beginning of year						915,333		
Fund balances - End of year					\$	1,078,905		

#### <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>FIRE PROTECTION FUND</u> <u>BUDGETARY COMPARISON SCHEDULE</u> Year Ended December 31, 2021

	 Budgeted	l Am	ounts			Variance Final to	
	Original		Final		Actual	Actual	
Revenues							
Local sources	\$ 111,850	\$	101,595	\$	111,156	\$	9,561
Expenditures							
Hurontown Fire Department	65,470		38,670		36,466		2,204
Otter Lake Fire Department	 23,330		24,230		22,099		2,131
Total expenditures	88,800		62,900		58,565		4,335
Excess (deficiency) of revenues over expenditure	 23,050	_	38,695		52,591		4,335
Operating financing sources (uses) Operating transfers in/out	 5,000		9,275		9,275		
Total other financing sources (uses) expenditures	\$ 28,050	\$	47,970		61,866	\$	13,896
Fund balances - Beginning of year					137,767		
Fund balances - End of year				\$	199,633		

#### CHARTER TOWNSHIP OF PORTAGE ROAD FUND BUDGETARY COMPARISON SCHEDULE Year Ended December 31, 2021

	Budg	eted Amounts		Variance Final to
	Original	Final	Actual	Actual
Revenues Charges for services Other income Total revenues	\$	- \$	- \$ -	\$
Expenditures				
Total expenditures				
Excess (deficiency) of revenues over expenditures		-		-
Other financing sources (uses) Operating transfers in/out		<u> </u>	<u> </u>	<u> </u>
Net change in fund balance	\$	- \$	<u> </u>	<u>\$</u>
Fund balances - Beginning of year				_
Fund balances - End of year			<u>\$</u>	=

#### <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>CEMETERY OPERATING FUND</u> <u>BUDGETARY COMPARISON SCHEDULE</u> Year Ended December 31, 2021

		Budgeted	Am	ounts		Variance Final to
	Original			Final	 Actual	 Actual
Revenues						
Charges for services	\$	21,000	\$	23,750	\$ 24,640	\$ 890
Other income		2,000		6,600	 6,600	 -
Total revenues		23,000		30,350	 31,240	 890
Expenditures						
Public Works		60,825		77,550	 78,535	 (985)
Total expenditures		60,825		77,550	 78,535	 (985)
Excess (deficiency) of revenues over expenditures		(37,825)		(47,200)	(47,295)	(95)
Other financing sources (uses) Operating transfers in/out				31,000	 34,676	 65,676
Net change in fund balance	\$	(37,825)	\$	(16,200)	(12,619)	\$ 3,581
Fund balances - Beginning of year					 2,089	
Fund balances - End of year					\$ (10,530)	

SUPPLEMENTAL FINANCIAL INFORMATION

#### <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>GENERAL FUND</u> <u>DETAILED STATEMENT OF EXPENDITURES</u> Year Ended December 31, 2021

Expenditures Assessor \$ 40,000 Salaries Fringe benefits 10,969 2,950 Supplies Contract services 196 Professional services 2,778 Travel 69 Miscellaneous 50 57,012 Total Assessor Supervisor Salaries 27,000 Supplies 83 Communications 903 Travel 27 28,013 Total supervisor Clerk Salaries 28,969 Supplies 3,257 Total clerk 32,226 Treasurer Salaries 33,574 Supplies 55 Tax supplies 2,513 Total treasurer 36,142 Zoning and Planning Salaries 6,260 Supplies 84 Professional services 90 Printing and publishing 131 Education and workshops 104 453 Travel expenses 7,122 Total zoning and planning General Services Professional services 24,635 2,918 Tower Rent and expenses Miscellaneous 4,232 Total zoning and planning 31,785

#### <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>GENERAL FUND</u> <u>DETAILED STATEMENT OF EXPENDITURES (CONTINUED)</u> Year Ended December 31, 2021

Township Board	
Salaries	9,150
Supplies	350
Contributions	300
Total township board	9,800
1	- )
Town Hall	
Salaries	9,191
Supplies	3,561
Contract services	6,684
Utilities	5,531
Repairs and maintenance	198
Total town hall	25,165
Other Activities	
Salaries	19,369
Payroll taxes	24,744
Employee benefits	36,962
Insurance	15,154
Board of review Street lights	1,759 20,781
Total other activities	118,769
Total other activities	118,709
Recreation	
Salaries	16,738
Supplies	1,202
Utilities	5,011
Capital outlay	999
Total recreation	23,950
Motor vehicle pool	
Salaries	5,246
Supplies	788
Repairs and maintenance	3,696
Fuel	8,363
Total recreation	18,093
Constable	
C-1-min-	2.026
Salaries	3,036
Salaries Insurance Total constable	3,036 71 3,107

#### <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>GENERAL FUND</u> <u>DETAILED STATEMENT OF EXPENDITURES (CONTINUED)</u> Year Ended December 31, 2021

Elections Salaries Supplies Printing and publishing Travel Contract services Total elections	2,400 1,247 98 153 <u>1,230</u> 5,128
Roads and Streets Oil Signs Total elections	2,088 5,145 7,233
Maintenance building Salaries Supplies Utilities Repairs and maintenance Capital outlay Miscellaneous Total maintenance building	$20,200 \\ 8,214 \\ 4,620 \\ 1,434 \\ 500 \\ 1,098 \\ 36,066$
Medical Marihuana Contract services Total medical marihuana Total expenditures	3,570 3,570 \$ 443,181

#### <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>SPECIAL REVENUE FUNDS</u> <u>COMBINING BALANCE SHEET</u> December 31, 2021

	P	Fire Protection Fund		Road Fund		Cemetery Operating Fund	Liquor Law Fund		Total
Assets									
Cash and cash equivalents	\$	208,541	\$	6,279	\$	1,954	\$ 377	\$	217,151
Prepaids		1,599		-		2,000	-		3,599
Due from fiduciary fund		68,604		91,480		-	 -		160,084
Total assets	\$	278,744	\$	97,759	\$	3,954	\$ 377	\$	380,834
								_	
Liabilities									
Accounts payable	\$	498	\$	-	\$	-	\$ -	\$	498
Accrued expenses		-		-		173	-		173
Due to other funds		5,300		-		14,311	-		19,611
Deferred Revenue		73,313		97,759			 _		171,072
Total liabilities		79,111		97,759		14,484	 -		191,354
Fund balance									
Restricted		199,633		-		(10,530)	 377		189,480
Total fund balance		199,633		-		(10,530)	 377		189,480
		·		,	_		,	_	,
Total liabilities and fund balances	\$	278,744	\$	97,759	\$	3,954	\$ 377	\$	380,834

# **CHARTER TOWNSHIP OF PORTAGE** SPECIAL REVENUE FUNDS <u>COMBINING STATEMENT OF REVENUES, EXPENDITURES,</u> <u>AND CHANGES IN FUND BALANCES</u>

	Fire Protection Fund			Road Fund		Cemetery Dperating Fund		Liquor Law Fund		Total
Revenues	¢	111 120	¢		¢		¢		¢	111 120
Taxes	\$	111,139	\$	-	\$	-	\$	-	\$	111,139
State shared revenue		-		-		-		2,234		2,234
Charges for services		-		-		24,640		-		24,640
Interest income		17		-		-		-		17
Other income		-		-		6,600		-		6,600
Total revenues		111,156				31,240		2,234		144,630
Expenditures										
Salaries		15,695		-		59,707		1,944		77,346
Payroll taxes		492		-		4,244		49		4,785
Employee benefits		-		-		4,749		-		4,749
Contract labor		4,278		-		-		-		4,278
Supplies		9,340		-		1,568		-		10,908
Utilities		11,760		-		3,926		-		15,686
Insurance		5,376		-		2,419		71		7,866
Professional services		-		-		481		-		481
Education		-		-		-		-		-
Printing and publishing		-		-		196		-		196
Repairs and maintenance		10,658		-		-		-		10,658
Fuel		906		-		1,245		-		2,151
Miscellaneous		60		-		-		-		60
Total expenditures		58,565	_			78,535	_	2,064	_	139,164
Excess (deficiency) of revenues over										
expenditures		52,591				(47,295)		170		5,466
Other financing sources (uses)										
Operating transfers in/out		9,275		_		34,676		_		43,951
Total other financing sources (uses)		9,275			—	34,676				43,951
Total other inflatening sources (uses)		9,215				54,070	_			45,951
Net change in fund balance		61,866		-		(12,619)		170		49,417
Fund balance - Beginning of year		137,767				2,089		207		140,063
Fund balance - End of year	\$	199,633	\$		\$	(10,530)	\$	377	\$	189,480

#### <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>ENTERPRISE FUNDS</u> <u>COMBINING BALANCE SHEET</u> December 31, 2021

		Portage Sewer		Dakota Heights Sewer	nts Porta			Dakota Heights Water	V	Voodland Road Water		Total
Assets												
Cash and cash equivalents	\$	12,239	\$	1,936	\$	51,792	\$	33,807	\$	156,620	\$	256,394
Investments		-		-		-		-		-		-
Accounts receivable		7,400		822		2,537		542		659		11,960
Inventory		18,606		-		68,946		-		-		87,552
Due from fiduciary fund		1,054		-		219		-		-		1,273
Prepaids		3,882		2,750		12,381		100		150		19,263
Restricted cash		34,589		37,121		68,536		34,354		-		174,600
Capital assets - net		1,290,060		703,598		898,672	_	327,606		78,307		3,298,243
Total assets	\$	1,367,830	\$	746,227	\$	1,103,083	\$	396,409	\$	235,736	\$	3,849,285
Liabilities												
Accounts payable	\$	11,433	\$	2,294	\$	3,593	\$	567	\$	3,315	\$	21,202
Checks written in excess of cash balance		-		-		-		-		-		-
Due to other funds		358,758		-		39,495		-		-		398,253
Current maturities		6,000		5,000		13,000		4,000		-		28,000
Accrued expenses		437		51		708		85		89		1,370
Bonds payable		275,000		207,000		556,000		126,000		-		1,164,000
Total liabilities	_	651,628		214,345		612,796	_	130,652	_	3,404	_	1,612,825
Retained earnings												
Restricted		34,589		37,121		68,536		34,354		-		174,600
Unrestricted		681,613		494,761		421,751		231,403		232,332		2,061,860
Total retained earnings	_	716,202	_	531,882	_	490,287		265,757	_	232,332	_	2,236,460
Total liabilities and retained earnings	\$	1,367,830	\$	746,227	\$	1,103,083	\$	396,409	\$	235,736	\$	3,849,285

#### <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>ENTERPRISE FUNDS</u> <u>COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN RETAINED EARNINGS</u> Year Ended December 31, 2021

Revenues Charges for services Parts, meters, hook-up fees Federal revenue Other income $$ 261,551$ $$ 36,578$ $$ 203,796$ $$ 24,723$ $$ 24,723$ $$ 43,658$ $$ 43991$ $$ 258$ $$ 499$ $$ 2,250$ $$ 306$ $$ 10,664$ $$ 1,258$ $$ 2,091$ $$ 268,897$ $$ 37,332$ $$ 217,351$ $$ 26,239$ Revenues $$ 268,897$ $$ 37,332$ $$ 203,796$ $$ 24,723$ $$ 24,723$ $$ 43,658$ $$ 499$ $$ 499$ $$ 203,796$ $$ 24,723$ $$ 24,723$ $$ 24,723$ $$ 43,658$ $$ 499$ $$ 203,796$ $$ 24,723$ $$ 24,723$ $$ 43,658$ $$ 499$ $$ 203,796$ $$ 24,723$ $$ 24,723$ $$ 43,658$ $$ 499$ $$ 203,796$ $$ 24,723$ $$ 24,723$ $$ 24,723$ $$ 43,658$ $$ 499$ $$ 2,250$ $$ 3066$ $$ 10,664$ $$ 1,258$ $$ 2,091$ $$ 26,239$ $$ 46,248$	Total
Parts, meters, hook-up fees       5,096       448       2,891       258       499         Federal revenue       - <td></td>	
Federal revenue         2,250         306         10,664         1,258         2,091	\$ 570,306
Other income         2,250         306         10,664         1,258         2,091	9,192
	-
Total revenues         268,897         37,332         217,351         26,239         46,248	16,569
	596,067
Expenses	
Salaries23,4593,55735,9053,8325,473	72,226
Payroll taxes 1,794 274 2,746 293 418	5,525
Employee benefits11,5383,09814,7871,8122,058	33,293
Supplies 3,186 154 17,047 744 1,470	22,601
Utilities 9,812 854 2,061 256 419	13,402
Insurance 1,344 183 1,953 281 237	3,998
Repairs and maintenance 304	304
Professional services 6,846 588 5,915 747 1,082	15,178
Printing and publishing 631 - 981	1,612
Dues and membership 505	505
Depreciation 37,998 24,653 51,618 17,857 4,116	136,242
Purchase services 125,065 20,981 56,279 3,638 37,888	243,851
Miscellaneous 1,698 146 260	2,104
Total expenditures         221,673         54,342         191,799         29,606         53,421	550,841
Operating income (loss) 47,224 (17,010) 25,552 (3,367) (7,173)	45,226
Non-operating revenues (expenses)	
Operating transfers in/out 24,045 - 19,161	43,206
Interest income - 19 41 31 799	890
Interest expense (6,816) (5,425) (23,966) (6,030) -	(42,237)
Total non-operating revenues (expenses) $17,229$ $(5,406)$ $(4,764)$ $(5,999)$ $799$	1,859
Net income (loss) 64,453 (22,416) 20,788 (9,366) (6,374)	47,085
Retained earnings, beginning of year         651,749         554,298         469,499         275,123         238,706	2,189,375
Retained earnings, end of year $$$716,202$       $$531,882$       $$490,287$       $$265,757$       $$232,332$         56   $	\$ 2,236,460

#### <u>CHARTER TOWNSHIP OF PORTAGE</u> <u>ENTERPRISE FUNDS</u> <u>COMBINING STATEMENT OF CASH FLOWS</u> Year Ended December 31, 2021

	Portage Sewer		Dakota Heights Sewer			Portage Water		Dakota Heights Water		Voodland Road Water	 Total
Reconciliation of operating income to net cash provided by operating activities											
Operating Income (Loss)	\$	47,224	\$	(17,010)	\$	25,552	\$	(3,367)	\$	(7,173)	\$ 45,226
Adjustments to Reconcile Operating Income to Net Cash											
Provided by Operating Activities:											
Depreciation		37,998		24,653		51,618		17,857		4,116	136,242
(Increase) Decrease in accounts receivable		3,826		115		4,037		(145)		(501)	7,332
(Increase) Decrease in inventory		21		-		1,059		-		-	1,080
(Increase) Decrease in prepaid expenses		(3,559)		(2,679)		(11,486)		(29)		12	(17,741)
Increase (Decrease) in accounts payable		(61,157)		58		(4,679)		(72)		542	(65,308)
Increase (Decrease) in due to other funds		120,542		-		18,942		-		-	139,484
Increase (Decrease) in accrued expenses		38		(10)		80		7		10	 125
Net cash provided by operating activities		144,933		5,127	_	85,123	_	14,251	_	(2,994)	 246,440
Cash flows from capital and related financing activities											
Purchase of capital assets		(87,508)		-		(19,160)		-		-	(106,668)
Reductions of long-term debt		(6,000)		(5,000)		(12,000)		(4,000)		-	(27,000)
Interest paid on long-term debt		(6,816)		(5,425)		(23,966)		(6,030)		-	(42,237)
Net cash (used) by capital and related financing activities	_	(100,324)		(10,425)		(55,126)	_	(10,030)		-	 (175,905)
Cash flows from investing activities											
Interest		-		19		41		31		799	890
Net cash flows from investing activities	_	-		19		41	_	31		799	 890
Net increase (decrease) in cash and restricted cash		44,609		(5,279)		30,038		4,252		(2,195)	71,425
Cash and restricted cash - beginning of the year		2,219		44,336		90,290		63,909		158,815	359,569
Cash and restricted cash - end of the year	\$	46,828	\$	39,057	\$	120,328	\$	68,161	\$	156,620	\$ 430,994

# **COMMUNICATIONS SECTION**

# DRAFT

# COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE

Members of the Township Board Charter Township of Portage Houghton, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Charter Township of Portage for the year ended December 31, 2021. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and, Government Auditing Standards, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated February 5, 2021. Professional standards also require that we communicate to you the following information related to our audit.

#### Significant Audit Findings

#### Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Charter Township of Portage are described in Note A to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year ended December 31, 2021. We noted no transactions entered into by the Charter Township of Portage during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimate affecting the Charter Township of Portage's financial statements is current depreciation.

Management's estimate of the useful lives of fixed assets, used to calculate depreciation, is based on the estimated useful lives of certain classes of assets. We evaluated the key factors and assumptions used to develop the useful lives in determining that it is reasonable in relation to the financial statements taken as a whole.

#### Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

#### Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### Management Representations

We have requested certain representations from management that are included in the management representation letter dated June 16, 2021.

#### Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Charter Township of Portage's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Charter Township of Portage's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

#### Other Matters

We applied certain limited procedures to the budgetary comparison schedules and pension requirements which are required supplementary information (RSI) that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on RSI.

We were engaged to report on the supplemental financial information, which accompany the financial statements but are not RSI. With respect to this supplementary information, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves. Restriction on Use

This information is intended solely for the use of the Charter Township of Portage board and management and is not intended to be and should not be used for anyone other than these specified parties.

June 16, 2021



During our audit we became aware of opportunities for strengthening internal controls and operating efficiencies. The following items summarize our comments and suggestions regarding those matters.

We will review the status of these comments during our next audit engagement. We have already discussed these comments and suggestions with various personnel, and we will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations.

#### 2021-001 BUDGETING ISSUES

Condition: The Township's General Appropriations Act (budget) provided for expenditures of the General Fund and the Special Revenue Funds to be controlled at the activity level by the Township.

During the fiscal year, expenditures were incurred in excess of amounts appropriated in the amended budgets for the fire fund as reported in the required supplemental information on page 46.

Criteria: The expenditures of funds in excess of appropriations are contrary to the provisions of Section 17 of 1968 PA 2.

Cause: The General Fund had unexpected expenditures after the budget was approved.

Effect: The Township is in violation of the Act.

Directive: We direct that the Township develop budgetary control procedures for the General Fund and the Special Revenue Funds which will ensure that expenditures do not exceed amounts authorized in the budget or amendments thereof.

#### 2021-002 ENTERPRISE FUNDS

Enterprise Funds are used to report an activity for which a fee is charged to external users for goods or services. Laws or regulations require that the activity's costs of providing services, including capital costs (such as depreciation or debt service), be recovered with fees and charges, rather than with taxes or similar revenues.

The Township's fees and charges are not recovering the costs for all Enterprise Funds. We recommend that the Township review revenues and expenses of these funds and adjust their pricing policies/rates to recover the costs accordingly so operations of these funds are recovering, at a minimum, their costs of operations.

#### 2021-003 - DEFICIT NET POSITION

At December 31, 2021, the Charter Township of Portage had an unassigned deficit in their Cemetery Operating Fund as shown on page 18. Public Act 275 of 1980 requires that all deficits in any fund balance of local units be disclosed and enumerated upon in the footnotes of the financial statements. In accordance with the Act, a corrective action plan for the deficit is required to be filed with the State Treasurer within 90 days of the end of the fiscal year. As of this time, the Township has not filed such a plan. We recommend the Township either increase operating revenues or decrease operating expenditures in the future to eliminate the deficit.